# How to get the best work from your marketing agency

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## Things clients say they want in a good relationship

- Good, timely, regular communications.
- Expert input
- Understand us
- Clear plan with milestones
- Clear division of labour
- Something we can't do ourselves
- Being proactive





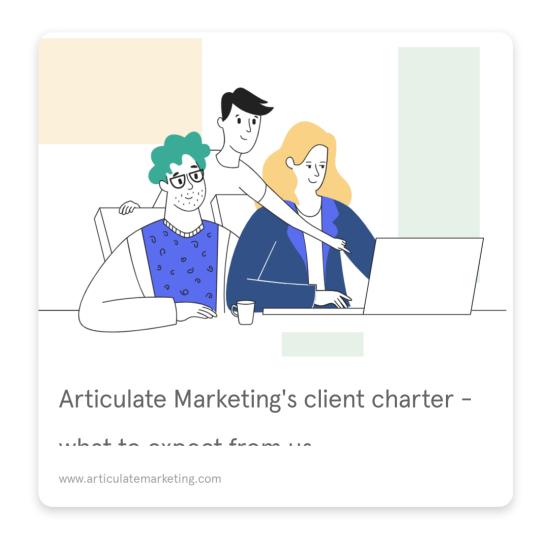
#### Remember

We can't make your decisions for you

We can't move faster than you let us

We don't know everything that you know

Check out our client charter



## Know what you want

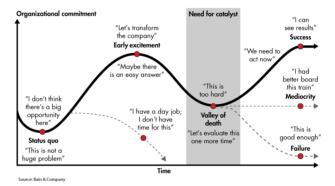
You need to understand your problem(s) and goal(s)

Good marketing is a change project

# You don't necessarily need to self-diagnose or self-prescribe

Be open to consultative input during the sales process. What you think is your problem may not be your real problem.

Figure /: Beware the "valley of death" in change programs



#### Choose the right agency

Culture and personality fit

Know thyself

Self-starters, Process people, Mini-Steve Jobs, Technical terrorists, Marketing Pros

Understand your existing marketing know how

Just enough industry experience



#### **Engage in the sales process**

(Hint: it's about more than the price)

#### Agency

Iteratively refined and specific version of this conversation

- These are the kinds of problems we solve
- For companies like this
- Using these tools and services
- And it typically costs something like this

#### Client

Iteratively refined and specific version of this conversation

- This is who we are, what we sell and who we sell it to
- These are the problems we're trying to solve
- This is what it's worth to us or the budget we have available to solve these problems
- This is our marketing environment tech stack and people we have currently



## **Engagement models**

#### **Project**

Typically fixed price and scope

#### Consultancy

Typically hourly rate but with fixed outcomes or timesheets

#### Retainer

Typically monthly fees and fixed scope or points menu

#### On demand

Typically, pre-agreed hourly rate or points menu and you get a variable bill depending on what you ask for



#### Respect the scope

Don't ask for free pitching

Understand and respect scope

Especially on 'fixed price, fixed spec' projects. Engagements are usually either prix fixe or a la carte but rarely 'all you can eat buffets'

Price is important but nobody goes to the cheapest brain surgeon

Image <u>hat tip</u>



# Be mindful of 'can you just' requests

Clients often ask for 'if you spot anything' or implied knowledge transfer and training. It's rarely as easy or as cheap as it sounds.





## Fixed-price projects

We have to work together to define the scope

It's not an 'all-you-can eat buffet' of work with a fixed price

Understand, prioritise and communicate what's important to you





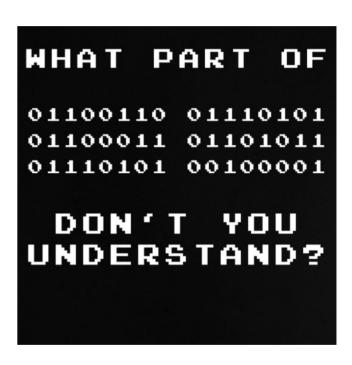
# Onboarding and first deliverables

You're the experts on your business

We have diagnostic and information gathering processes but we need your help and it takes a bit of time

Don't expect instant results

Harmonisation



#### Communicate well

Turn up for meetings

Understand the 'rules of the road'

Be nice

How creative people work



# Be awesome at feedback

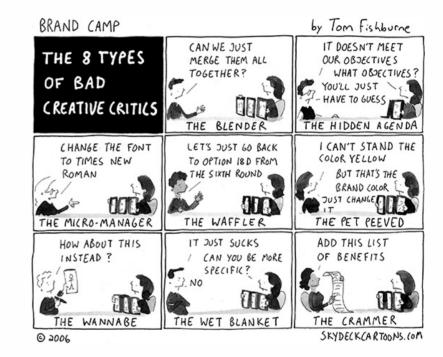
Share context

Give positive feedback too - you'll get more of what you praise

Manage internal stakeholders

Don't be a dick

Hat tip: Marketoonist



#### Speak up

Silence is a warning sign for us

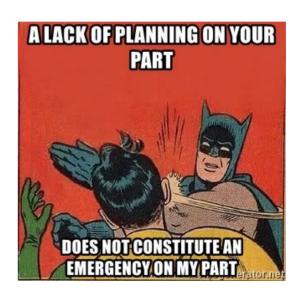
If there's a problem, tell us so we deal with it



#### Think ahead

#### Make timely decisions

You need to do your bit of the project on time so we can do our bit of the project on time Client-side delays are 75%+ the cause of project delays



# Manage POC changes

POC change happens

Brief them, hand things over, introduce us

Planned and well-managed change is best for everyone



## Work with your client partners



Head of Client Services

#### **Paul Morton**

- Expertise: Advocating for clients and strategic game plans.
- Experience: 5+ years in marketing and client
- Likes: Going to gigs and face-melting guitar solos.



Specialist Client Partner

#### **Philip Dodds**

- Expertise: Project management, account management.
- Experience: 14 years in people engagement roles, 2+ in client services.
- Likes: Craft ales, Scottish Football, fantasy RPGs and books.



Client Partner

#### **Helena Sharp-Stephens**

- Expertise: Account Management and Project Management.
- Experience: 5+ years of project and marketing management, and content production.
- Likes: Hiking, good views, jigsaws and geology rocks.

## And finally...





#### Let's talk

Video and slides appearing soon on articulatemarketing.com Email me with questions at matthew@articulatemarketing.com Book a call with me: www.articulatemarketing.com/meet